Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

➤ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-0047 2009 Open to Public Inspection

Dep	artment of the	urements.	Open to Public Inspection			
_			year, or tax year beginning , and ending			
В	Check if applica		C Name of organization		D Employe	er identification number
	Address change	use IRS	BEST FRIENDS ANIMAL SOCIETY		,,,,,	1 47707
	Name change	print or	Doing Business As			147797
$\overline{\Box}$	Initial return	type. See	Number and street (or P O box if mail is not delivered to street address)	Room/suite	E Telephon	
\equiv	Termination	Specific	5001 ANGEL CANYON ROAD	J		644-2001 \$ 51,232,782
		Instruc-	City or town, state or country, and ZIP + 4 KANAB UT 84741		G Gross receipts	31,232,102
Н	Amended return	E	e and address of principal officer		H(a) Is this a g	roun return for
L	Application pen	unig j	HN FRIPP		affiliates?	· 🗂 👼
			01 ANGEL CANYON ROAD		H(b) Are all affi included?	
			NAB UT 84741		If "No," at	tach a list (see instructions)
工	Tax-exempt	status X	501(c) (3) ◀ (insert no.) 4947(a)(1) or 527			
J	Website:	<u> </u>	BESTFRIENDS.ORG			emption number
	Type of organiz			Year of formation 1	.984 M	State of legal domicile. UT
F	Part I	Summa				
•	i .		the organization's mission or most significant activities. ABOUT A TIME WHEN THERE ARE NO MORE HOMELE.		מב טט דם:	TC BV
Š	ימ	ALSKUW.	ATING AND PROMOTING EXEMPLARY ANIMAL CARE A	ND BUTLDIN	IG COMMUI	NITY
Ĕ	PI		AND PARTNERSHIPS.			7.7
Governance	2 Chec		If the organization discontinued its operations or disposed of more that	 n 25% of its net a	assets.	•
<u>ن</u> ھ	3 Num		g members of the governing body (Part VI line to CIVED.			14
ies			pendent voting members of the governing body (Part A line to)	•		5
Activities &	5 Total	I number of	employees (Part V, line 2a)			524
Act			volunteers (estimate if necessary)			8415
			plated business revenue from Part VIE column (c), line 12		7a	472,939 53,474
_	b_Net u	inrelated bi	usiness taxable income from Form 990-1, line 34	Prior Ye	7b	Current Year
a	8 Cont	ributions ar	nd grants (Part VIII, line 1h)	37,18	8,499	43,493,127
Revenue	9 Prog		e revenue (Part VIII, line 2g)		5,955	<u>296,416</u>
Š	10 Inve		me (Part VIII, column (A), lines 3, 4, and 7d)		3,624	-1,173,496
_	11 Othe		Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		8,620	1,179,005
_			add lines 8 through 11 (must equal Part VIII, column (A), line 12)	39,04	0,862	43,795,052 825,376
	1		lar amounts paid (Part IX, column (A), lines 1–3) or for members (Part IX, column (A), line 4)	<u> </u>	0,002	023,370
ý	1	•	compensation, employee benefits (Part IX, column (A), lines 5–10)	21,14	0,158	20,539,598
nse	16a Prof	-	ndraising fees (Part IX, column (A), line 11e)		3,810	24,547
Expenses	b Tota	l fundraisin	g expenses (Part IX, column (D), line 25) ▶ 5, 652, 739			
ш	I II Ome	-	(Part IX, column (A), lines 11a-11d, 11f-24f)	14,45	3,223	14,198,190
	1	-	Add lines 13–17 (must equal Part IX, column (A), line 25)		8,053	35,587,711
-67	19 Rev	enue less e	xpenses. Subtract line 18 from line 12	Beginning of Cu	8,645 urrent Year	8,207,341 End of Year
Net Assets or	20 Tota	l assets (Pa	art X, line 16)		2,663	41,816,397
Asi	21 Tota		Part X, line 26)	3,20	7,378	3,874,278
-		assets or fu	nd balances Subtract line 21 from line 20	27,38	5,285	37,942,119
!	Part II		ire Block			
	}	Under pena and belief,	alties of perjury, I declare that I have examined this return, including accompanying schi it is true, correct, and complete. Declaration of preparer (other than officer) is based on	edules and stateme all information of w	ents, and to the which preparer h	best of my knowledge as any knowledge
Si	gn		Tolan for			14.10
	ere	Signat	ure of officer	·	Date	
		•	<i>"</i>	RMAN/CFC		_
_		Type	or print name and title			
ъ.	ادر	Preparer's	Date	Chec self-	kıf _	Preparer's identifying number (see instructions)
	aid reparer's	signature		12/10 emplo	oyed ▶ 🔲	P00030112
	se Only		e (or yours HINTON, BURDICK, HALL & SPILKE	ER, PLLC	EIN ▶	87-0492866
J.	Se Ciny	ıf self-emp	oyed), 63 SOUTH 300 EAST, STE. 100		Phone	
		address, a	<u> </u>		no▶ 4	<u>135–628–3663</u>
			return with the preparer shown above? (see instructions) perwork Reduction Act Notice, see the separate instructions.	<u> </u>	 	Yes No
DA	n Filvacy A	ici and Pa	betwork neduction Act Notice, see the separate instructions.			Form 990 (2009)

4e Total program service expenses ► 27, 427, 546

Form 990 (2009)

) (Revenue \$

4d Other program services. (Describe in Schedule O.)

(Expenses \$ _____ including grants of \$

P&	art tv Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		v	
_	complete Schedule A	1	<u>X</u>	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	_X_	\vdash
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete			l
	Schedule C, Part II	4	X	<u> </u>
5	Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e)			1
	notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III	5		_
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have			
	the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes,"			1
	complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			l
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	i		
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part			ı
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes,"			
	complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or			
	quasi-endowments? If "Yes," complete Schedule D, Part V	10	_X	<u> </u>
11	Is the organization's answer to any of the following questions "Yes"? If so, complete Schedule D, Parts VI,		,,	
	VII, VIII, IX, or X as applicable	11	X	
•	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			'
	Schedule D, Part VI.			
•	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more		,	
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.			
•	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII. Did the organization report an amount for other assets related in Part X, line 15 that is 5% or more of its total assets			
•	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX			
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X			,
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
•	the organization's separate or consolidated infancial statements for the tax year mode a roothole that addresses the organization's liability for uncertain tax positions under FIN 48? If "Yes," complete Schedule D, Part X.		,	1
12	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI, XII, and XIII.	12	Х	┢──
12Δ	Was the organization included in consolidated, independent audited financial statements for the tax year? Yes No	<u> </u>	- ^` -	
,	If "Yes," completing Schedule D, Parts XI, XII, and XIII is optional.	,		ĺ
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising,			
	business, and program service activities outside the United States? If "Yes," complete Schedule F, Part I	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Part II	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance			
	to individuals located outside the United States? If "Yes," complete Schedule F, Part III	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services			
	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19	<u> </u>	Х
20	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20		X

	art IV Checklist of Required Schedules (Continued)			
04	No. 10 and 10 an		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations	21	Х	
20	In the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	 		
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the	1 22	х	ĺ
22	United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	_^	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			v
04-	employees? If "Yes," complete Schedule J	23	-	X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than	}		
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines			v
	24b through 24d and complete Schedule K. If "No," go to line 25	24a	-	X
þ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
ď	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	<u> </u>	├
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			.,
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a			ļ
	prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or		1	١.,
	990-EZ? If "Yes," complete Schedule L, Part I	25b	<u> </u>	X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			١
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26	<u> </u>	_X_
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor, or a grant selection committee member, or to a person related to such an individual?		ļ	١
	If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	1		-
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	X	-
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete		ļ	
	Schedule L, Part IV	28b	ļ	X
С	An entity of which a current or former officer, director, trustee, or key employee of the organization (or a			
	family member) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L,			
	Part IV	28c	ļ ,,	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	├
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			١,,
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,		ł	١,,
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			.,
	Schedule N, Part II	32	-	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		١,,	
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	}
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II,		١.,	
	III, IV, and V, line 1 Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete	34	X	}—
35			1	 ,,
	Schedule R, Part V, line 2	35	 	X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related			,,
	organization? If "Yes," complete Schedule R, Part V, line 2	. 36	}	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	1		
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			١
	Part VI	37	├	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and	<u> </u>	١	
_	19? Note. All Form 990 filers are required to complete Schedule O.	38	T X	<u></u>
		Earn	, uuil	(2000

Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance					
	•				Yes	No
1a	Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of	1				
	U.S. Information Returns. Enter -0- if not applicable	1a	74			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	reporta	able			
	gaming (gambling) winnings to prize winners?	, · · ·	1	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return	2a_	524			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax re			2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (s	ee				
	instructions)					
3a		ered by	y		v	
	this return?			3a	X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other					
	over, a financial account in a foreign country (such as a bank account, securities account, or other	imanc	iai	4a	Х	
_	account)?			70		
þ	If "Yes," enter the name of the foreign country: ► CAYMAN ISLANDS	an Ban	nk			
	and Financial Accounts.	المحر ، ، و				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year'	,		5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter trans		 12	5b		Х
C	If "Yes," to line 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity R					
·	Prohibited Tax Shelter Transaction?	Ū	· ·	5c		
6a		the .	•			
	organization solicit any contributions that were not tax deductible?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	utions	or			
	gifts were not tax deductible?			6b		<u></u>
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	or good	ds	,		
	and services provided to the payor?			7a	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х	<u> </u>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it	was		l_		١.,
	required to file Form 8282?	١	1	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d	<u> </u>	,		
е	Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on	a perso	onal			ij.
	benefit contract?		2	7e 7f	 	X
T	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit co		•	7g		<u> </u>
g	For all contributions of qualified intellectual property, did the organization file Form 8899 as require For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 109		•	<u> '9</u>		
h		o o a	•	7h	Х	
8	sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting	 10	•		<u> </u>	
0	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsor			,	٠	1
	organization, have excess business holdings at any time during the year?			8		
9	Sponsoring organizations maintaining donor advised funds.	•				
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	-		9b		
10	Section 501(c)(7) organizations. Enter					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	<u> </u>		1	
11	Section 501(c)(12) organizations. Enter:					1
а	Gross income from members or shareholders	11a	<u> </u>			,
b	Gross income from other sources (Do not net amounts due or paid to other sources against		1		1	
	amounts due or received from them)	11b			-	۱.
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of F			12a	 	
<u>b</u>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	<u> </u>		000	1
				Forn	n ササし	(2009)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> </u>	tion A. Governing Body and Management			
_		$\overline{}$	Yes	No
1a	Enter the number of voting members of the governing body Finter the number of voting members that are independent 18 14	1		
Ъ		1		}
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2	Х	
2	any other officer, director, trustee, or key employee?	-		
3	Did the organization delegate control over management duties customarily performed by or under the direct	₃		X_
4	supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a material diversion of the organization's assets?	5		X
6	Does the organization have members or stockholders?	6		X
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body?	7a		Х
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			 -
•	the year by the following:	1		
a	The governing body?	8a	X	1
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached			
	at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal			
	renue Code.)			
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		X
Ь	If "Yes," does the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11	Has the organization provided a copy of this Form 990 to all members of its governing body before filing the	1		1
	form?	11	X	
11a	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give	1		Ì
	rise to conflicts?	12b	X	├
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	1.0	.,	ł
	describe in Schedule O how this is done	12c	X	┼
13	Does the organization have a written whistleblower policy?	13	X	├
14	Does the organization have a written document retention and destruction policy?	14	-	├
15	Did the process for determining compensation of the following persons include a review and approval by		ŀ	
_	Independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The experience of CEO, Experitive Proceedings of the management official.	150	Х	
a	The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	15a 15b	X	\vdash
b	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions)	130	1	T
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement		1	
. 00	with a taxable entity during the year?	16a	- 	Х
h	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate	100		
_	its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard			
	the organization's exempt status with respect to such arrangements?	16b	1	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed AK, AL, AR, AZ, CA, CO, CT, DC, DE, FL, C	A,HI	,IA	`
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only)			
	available for public inspection. Indicate how you make these available. Check all that apply.			
	X Own website Another's website X Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest			
	policy, and financial statements available to the public			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the			
	organization ▶ JOHN FRIPP 5001 ANGEL CANYON RD			
K	ANAB UT 84741 43	5-64	4 - 2	2001

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. Use Schedule J-2 if additional space is needed.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees. See instructions for definition of "key employee"

Check this box if the organization did not compensate any current officer, director, or trustee

- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees, highest compensated employees; and former such persons.

(A) Name and Title	(B) Average	Posi	tion (e	check	C) k all	that ap	oply)	(D) Reportable	(E) Reportable	(F) Estimated
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	amount of other compensation from the organization and related organizations
DR. MICHAEL DIX STAFF BOARD MEMBER	40.00	Х						84,516	0	9,499
GREGORY CASTLE VICE PRESIDENT/CEO	40.00	x		Х	<u></u>			75,757	0	11,350
ALFRED F. BATTIS DIRECTOR	TA 40.00	X						75 , 757	0	10,350
CELESTE FRIPP SECRETARY	40.00	Х		Х	L			74,957	0	11,350
JOHN FRIPP PRESIDENT/CFO	40.00	x		X				74,707	0	11,350
TAMARA BERRY STAFF BOARD MEMBER	40.00	X						65,476	0	15,485
ANNE MEJIA STAFF BOARD MEMBER	40.00	X		-	_			62,331	0	11,350
ROSS HARTILL STAFF BOARD MEMBER LIZ FINCH	40.00	X			_			52,672	0	7,592
STAFF BOARD MEMBER JAMES RODGERS	40.00	X	_					52,656	0	4,950
TREASURER BRIAN WOLF	1.00	X		X	_	$\left \cdot \right $		0	0	0
BOARD MEMBER LOUISE PHANSTIEL	1.00	X	_		-			0	0	0
BOARD MEMBER MOLLY KOCH	1.00	X		_				0	0	0
BOARD MEMBER KELLY MORTON	1.00	X	-			-	-	0	0	0
BOARD MEMBER CYNTHIA BATHURST		X	-	_	-	$\left \cdot \right $	_	0	0	0
NATIONAL DIRECTOR	40.00	-			-	X		106,793	0	11,108
					-					
DAA	<u> </u>						L.—			Form 990 (2009)

	· · · · · · · ·	ıstee	es, K		<u>·</u>	loye	es,	and Highest Compensat			
(A) Name and Title		Positi	on (c)) hecl		hat a	pply)		(E) Reportable	(F) Estimated amount of	
	hours per week	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	compensation from the organization (W-2/1099-MISC)	compensation from related organizations (W-2/1099-MISC)	other other compensation from the organization and related organization	on n
			ð			ated					
								•			
				1							
				_							
					_						
							_				
							-				
							_				
							-		,		
1b Total		Щ.			<u></u>		•	725,622		104	,384
2 Total number of individuals (tho	se l	sted	abo				
reportable compensation from	n the organization	n 🕨	1_								 -
2 Did the exceptation list any f	former officer di	tooto		+ rc	too	kov	ome	nlovee, or highest company	rated	Γ <u>Υ</u> •	es No
3 Did the organization list any femployee on line 1a? If "Yes	," complete Sche	dule	J fo	r su	ch II	ndivio	laut			3	X
4 For any individual listed on lii	ne 1a, is the sum	of re	epor	tabi	e co	mpe	nsat	tion and other compensation	on from	1 1	1
the organization and related individual	organizations gre	eater	tnaı	1 51	50,0	100?	IT "Y	res," complete Schedule J	tor such	4	X
5 Did any person listed on line									for		
services rendered to the orga		<u>," co</u>	mpl	ete :	Sche	edule	J fo	or such person			X
Section B. Independent Contract 1 Complete this table for your				und				ntractors that recovered may	ro than \$100,000 of		
compensation from the organ	nization		alcu	iiiu	che	luen					
Name an	(A) d business address							Descri	(B) otion of services	Compe	C) ensation
IPC PRINT SERVICES					912	22	1	GLE WAY			
CHICAGO	<u>II</u>	6	<u>06</u>	_			_	PRINTING		9	16,506
PGI COMPANIES		, _	- -			354		-TEL DRIVE			
MINNETONKA BUD MAHAS CONSTRUCT		5	<u>53</u>			7 D		PRINTING_ UTH AVENUE		8	26,172
SALT LAKE CITY	UT	, a	41			ע ז		CONSTRUCTION			OF (01
MADISON HENRY GROUP		<u> </u>	<u> </u>		478	30		HFORD DUNWOODY	ROAD		95,681
ATLANTA		3	03					CONSULTING		4	41,606
CD TECHNICAL, INC					24	56	_	RIVERSIDE DRIV	E		
IOWA CITY		. 5			_			MEDIA		1	54,550
2 Total number of independent			-				to th	nose listed above) who rec	eived		
more than \$100,000 in comp	ensation from th	e org	aniz	zatio	n 🕨					8 	90 (2009)
DAA										Form 9:	2009) טכ

•	VIII Statement of Rev	<u>on do</u>			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
1a	Federated campaigns	1a						
b b	Membership dues	1b						
e e	Fundraising events	1c		109,665		Í	1	
Ze d	Related organizations	1d	_					
Ē e	Government grants (contributions)	1e					ļ	
T C	All other contributions, gifts, grants,							
E	and similar amounts not included above	11	43.	383,462		1		
and other similar amounts	Noncash contributions included in lines 1			824,819				
ᆲ	Total. Add lines 1a-1f		· . ¬,	, ▶	43,493,127	1		
	Total / Tag William			Busn. Code				
5 2a	PROGRAM EVENTS			900099	296,416	296,416		
2 2 b			•	1	230, 110	200, 120		
9 C	•	•	•				 †	
8 4	•	•	• •					
2 u				 				
	All other program control rev					_ -		
<u>- 1</u>	All other program service reverse All other program service reverse Total. Add lines 2a-2f.	enue .	•		296,416			
 					270,410	<u> </u>		·
3	Investment income (including other similar amounts)	aiviae	nas, me	rest, and	466,670]	466,670
١.					400,070	-		400,070
4	Income from investment of ta	ıx-exen	npt bona	proceeds				
5	Royalties			Personal		, , ,		
	(i) Real	505	(11) 1	Personal		· , ,		
- i .		, 505			· , ,			1
		,092				٠,		
		, 413						116 100
	Net rental income or (loss) . Gross amount from (1) Securities			. •	323,413	207,275		116,138
'*	sales of assets (i) Securities (ii)		Other					
1	other than inventor 4,029,952		2,500	s 8	,			
b	Less cost or other		ł		, ,			
	basis & sales exps5, 665,		ļ	7 , 195	,			
C	Gain or (loss)	<u>, 471</u>	<u>L</u>	-4,695	·			
d	Net gain or (loss)	i		<u> </u>	-1,640,166			-1,640,166
<u>வ</u> 8a	Gross income from fundraising ev	vents						
ᇙ	(not including \$ 109,	665						
اق	of contributions reported on line 1	Ic).	,]	
<u>"</u>	See Part IV, line 18	. a		119,620				
Other Revenue	Less: direct expenses	b	L	66,714	manage of a segment of the controlled in the productive of	n of Parities of This course		7.7
이 ,	Net income or (loss) from fur	ndraisır	g events	.	52,906	52,906		
9a	Gross income from gaming activi	ties				4		
1	See Part IV, line 19	a			. 1			
ь	Less direct expenses	p			}			
2	Net income or (loss) from gain	ming a	ctivities	. •				
	Gross sales of inventory, less	_			٠,			
1	returns and allowances	а	1,	827,991				
Ь			509,306					
	Net income or (loss) from sal	 les of i	nventory	🕨	318,685	226,210	92,475	W
			Busn. Code		,		,	
11a	BEST FRIENDS MAGAZI	NE		541800	• ' "	'	380,464	
Ь			• •	722210				103,537
- 1		.,-0	• • •					
1 ^								
q	All other revenue					1		
d e		•		•	484,001			· · · · · · · · · · · · · · · · · · ·

Part IX

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must co				
	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
	8b, 9b, and 10b of Part VIII.	-	expenses	general expenses	expenses
1	Grants and other assistance to governments and	764 707	764 707		
	organizations in the U.S. See Part IV, line 21	764,797	764,797		
2	Grants and other assistance to individuals in	22 252	20 070		
	the U.S. See Part IV, line 22	38,079	38,079		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the			,	
	U.S See Part IV, lines 15 and 16	22,500	22,500		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	712,105	397,532	106,221	<u>208,352</u>
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	j			
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	16,081,044	13,969,742	1,253,105	<u>858,197</u>
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	416,341	353,115	37,217	26,009
9	Other employee benefits	1,640,307	1,414,643	157,997	67,667
10	Payroll taxes	1,689,801	1,475,199	125,869	88,733
11	Fees for services (non-employees):				-
а	Management				
b	Legal	247,979	154,360	21,140	72,479
C	Accounting	54,727	9,279	45,448	
d	Lobbying				
е	Professional fundraising services See Part IV, line		, , , , , , , ,	· ,	<u>24,547</u>
f	Investment management fees	46,330		45,694	<u>636</u>
g	Other	904,629	690,228	120,033	94,368
12	Advertising and promotion	730,865	162,866	9,254	558,745
13	Office expenses				
14	Information technology	383,857	338,026	17,475	28,356
15	Royalties				
16	Occupancy	455,446	455,050		396
17	Travel	506,970	375,800	6,121	125,049
18	Payments of travel or entertainment expenses		ļ	J	
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	22 267	10 014	10 150	
20	Interest	22,367	12,214	10,150	3
21	Payments to affiliates	1 066 266	1 022 976	20 164	4 226
22	Depreciation, depletion, and amortization	1,066,266	1,023,876 62,963	38,164	4,226 767
23	Insurance	63,130	02,903		101
24	Other expenses. Itemize expenses not	" "	,	• i i	i,
	covered above (Expenses grouped together	*	:	,	
	and labeled miscellaneous may not exceed				
	5% of total expenses shown on line 25 below.	`		,	
а	DOTUMENO A DUDI TONDIONO	2,235,146	600,592	23,159	1,611,395
b	SUPPLIES	1,654,365	1,332,563	17,868	303,934
c	POSTAGE & SHIPPING	1,593,843	397,510	11,785	1,184,548
d	ANIMAL VET/MEDICAL SUPPLI	626,424	623,545		2,879
e		429,037	428,331		706
f	All other expenses	3,176,209	2,324,736		390,747
25	Total functional expenses. Add lines 1 through 2		27,427,546		5,652,739
26	Joint costs. Check here ▶ X if following				
	SOP 98-2. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and		6.4 6.F.=		
DAA	fundraising solicitation	182,514	91,257	<u> </u>	91,257
DAA					Form 990 (2009)

•			(A) Beginning of year	1	(B) End of year
1	Cash—non-interest hearing			1	1,277,411
	•			\longrightarrow	10,113,418
				$\overline{}$	1,152,609
		ſ	25.734	- -	60,174
					<u></u>
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6	· · · · ·	d under section			
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	Down Hort Calculated	I		6	-
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_					385,508
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iva	- · · · · · · · · · · · · · · · · · · ·	100 22 834 891	,′ '		
h			13 728 594	100	14,814,716
		108 0,020,175			6,704,075
					6,574,131
		···· • • • • • • • • • • • • • • • • •	0,001,242		0,574,151
		· · · · · · · · · · · · · · · · · · ·			
		· ··· · · · · · · · · ·	17 994	\rightarrow	320,796
	Total assets Add lines 1 through 15 (must equal line)			-	41,816,397
					1,424,968
		• •	1,211,725		1, 121, 500
					
				_	
	•			_	
		·	· · · · · · · · · · · · · · · · · · ·		
	•		· ·		
	The state of the s	lamed		22	
23	• • •	rd parties			
	* - · · · · · · · · · · · · · · · · · ·				287,984
	· -	ľ	1,995,655		2,161,326
	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·			3,874,278
		and	,, , ,	. "	3, 1, 1, 2, 3
	complete lines 27 through 29, and lines 33 and 34.		,		
27		Ì	24.794.378	27	32,910,034
	, , , , ,		2.523.521		4,265,867
i .		• • • • • • • • • • • • • • • • • • • •			766,218
-"		nere i			
l	=				
30		l	€ y € €	30	
l		nt fund		_	
ı				32	
۰			27,385,285		37,942,119
33	Total net assets or fund balances	· ·	Z/,303,Z03	J JJ 1	1 31.342.117
	b 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26	2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Receivables from current and former officers, directors employees, and highest compensated employees. Com Schedule L 6 Receivables from other disqualified persons (as defined 4958(f)(1)) and persons described in section 4958(c)(3) Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D b Less: accumulated depreciation 11 Investments—publicly traded securities 12 Investments—program-related. See Part IV, line 11 13 Investments—program-related. See Part IV, line 11 14 Intangible assets 15 Other assets. See Part IV, line 11 16 Total assets. Add lines 1 through 15 (must equal line 3) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV 22 Payables to current and former officers, directors, trust employees, highest compensated employees, and discipersons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third to the complete lines and loans payable to unrelated third to the complete lines 27 through 29, and lines 33 and 34. 25 Organizations that follow SFAS 117, check here I(X) complete lines 27 through 29, and lines 33 and 34. 26 Unrestricted net assets 27 Permanently restricted net assets 28 Temporanily restricted net assets 29 Permanently restricted net assets 30 Organizations that do not follow SFAS 117, check II and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment	2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D 10a 22,834,891 10b Less' accumulated depreciation 1 Investments—publicly traded securities 1 Investments—publicly traded securities 1 Investments—program-related. See Part IV, line 11 1 Investments—program-related. See Part IV, line 11 1 Investments—program-related. See Part IV, line 11 1 Total assets. See Part IV, line 11 1 Total assets. Add lines 1 through 15 (must equal line 34) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities Complete Part X of Schedule D 26 Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117, check here X and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets 28 Temporarily restricted net assets 29 Permanently restricted net assets 30 Organizations that do not follow SFAS 117, check here And complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund	2 Savings and temporary cash investments 3 Pledges and grants receivable, net 4 Accounts receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Receivables from other disqualified persons (as defined under section 4958(I)(11)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Preparal devenses and deferred charges 9 Preparal devenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part IV of Schedule D 10a 22,834,891 1 Investments—publicly traded securities 1 Investments—other securities. See Part IV, line 11 2 Investments—other securities. See Part IV, line 11 3 Investments—other securities. See Part IV, line 11 4 Intangible assets 1 Intangible assets 1 Intangible assets. Add lines 1 through 15 (must equal line 34) 3 Accounts payable and accrued expenses 3 Tax exempt bond liabilities 1 Escrow or custodial account liability. Complete Part IV of Schedule D 2 Payables to current and former officers, directors, frustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule D 2 Payables to current and former officers, directors, frustees, key employees, lighest compensated employees, and disqualified persons. Complete Part IV of Schedule D 2 Payables to current and former officers, directors, frustees, key employees, lighest compensated employees, and disqualified persons. Complete Part IV of Schedule D 3 Complete Part IV of Schedule D 4 Payables to current and former officers, directors, frustees, key employees, lighest compensated employees, and disqualified persons. Complete Part IV of Schedule D 5 Total liabilities. Add lines 17 through 25 5 Other liabilities. Complete Part X of Schedule D 5 Total liabilities. Complete Part X of Schedule D 6 Total liabilities. Add lines 17 through 25 7 Total liabilities. Add lines 17 thro	1 Cash—non-interest bearing 2 Savings and temporary cash investments 3 , 6 45, 554 2 3 Redges and grants receivable, net 3 , 6 45, 554 2 3 Redges and grants receivable, net 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 6 Receivables from other disqualified persons (as defined under section 4956(r) (1) and persons described in section 4956(r) (3) (B). Complete Part II of Schedule L 7 Notes and loans receivable, net 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis Complete Part VI of Schedule D 10a 22,834,891 10b 8,020,175 13,728,594 10c 11a 10vestments—publicy traded securities 1 Investments—publicy traded securities 1 Investments—publicy traded securities 1 Investments—program-related. See Part IV, line 11 2 Investments—program-related. See Part IV, line 11 3 Investments—program-related. See Part IV, line 11 4 7,994 5 Investments—program-related. See Part IV, line 11 5 Invest

Pa	art XI Financial Statements and Reporting			
			Yes	No
1	Accounting method used to prepare the Form 990. Cash X Accrual Other			
	If the organization changed its method of accounting from a prior year or checked "Other," explain in			İ
	Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		<u>X</u>
b	Were the organization's financial statements audited by an independent accountant?	2b	X	
C	: If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of	}		
	the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in			ĺ
	Schedule O			ĺ
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were			ĺ
	issued on a consolidated basis, separate basis, or both:	}	ŀ	1
	X Separate basis Consolidated basis Both consolidated and separate basis	l		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in	ļ]	
	the Single Audit Act and OMB Circular A-133?	3a	L	X
b	o If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	3b	<u> </u>	L
		Form	990	(2009)

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2009

Open to Public Inspection

Nam	e of t	he organizatio					.,						entification n	umber	
_			BEST	FRIENDS	ANIMAL	SOCIET	<u>Y</u>		lata th	ie ner			7797		
	art (Status (All					is par	1.) 56	e insu	uctions.		
	orga		-		se it is: (For line				_						
1					ociation of chui		a in sectic	ם) עור תכ)(1)(A)(I	}.					
2	-				(A)(ii). (Attach S			0/1.3/43/4							
3	-				ce organization						· /// -	- 4 4			
4				ization operate	d in conjunction	with a hospita	il describe	d in sect	ION 170	(D)(1)(A)(III). E	nter trie	nospitai s n	ame,	
_	$\overline{}$	city, and state											_		
5					of a college or L	iniversity owner	ed or opera	ited by a	govern	nental u	init des	cribed ii	n		
				(Complete Part											
6					overnmental ur										
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)														
	described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)														
8	\square														
9					1) more than 33										
					npt functions—:								its		
					nd unrelated bu					ax) tron	n busine	esses			
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					ted organization								ion		
					the type of supp				r						
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е	Ш	-			ganization is not										
		•		-	and other than	one or more p	aubliciy suf	oporteo c	irganiza	lions de	scribed	i iii seci	liOff		
		509(a)(1) or s				the IDC that it	io o Tumo	I Tuna II	. a. T	مراال مرسم					
f					ermination from	the ins that it	is a Type	i, i ype ii	i, or iyp	e in sup	porting				
		organization,					 nhution fro	 m ony of	the .		•		. ,		Ш
g				as the organiza	ation accepted a	arry girt or conti	סוו ווטווטטוו	illi ariy Oi	uie						
		following per				lana ay tagatha	ar unth nor	aana daa	onbod	o (u)				Yes	No
			•	•	ontrols, either a	-	•	sons des	cribed ii	1 (11)			1100		No
				.	of the supported	•	•		•				11g(i		+
				•	bed in (i) above described in (i)			•	•	•		-	. 11g(i	_	+
L					the supported o				• •				(1190	<u>", </u>	
_ <u>h</u>	Nam	e of supported) EIN		organization	(iv) is the c	organization	(v) Did	ou notify	(vi)	ls the	(vii) A	nount o	
('')		anization	("	, =		on lines 1–9	,	sted in your	the organ	nization in	organizat	tion in col	su	port	,
						RC section	governing	document?		of your port?		ized in the S ?			
					(see inst	ructions))	Yes	No	Yes	No	Yes	No			
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_							-	-		-					
							-	ļ	}				 _		

Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I.) Section A. Public Support Calendar year (or fiscal year beginning in) (f) Total (a) 2005 (b) 2006 (c) 2007 (d) 2008 (e) 2009 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ") 31,861,868 27,017,887 34,248,460 37,188,499 43,493,127 173,809,841 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities 3 furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 . . . 37,188,499 43, 493, 127 173,809,841 31,861,868 27,017,887 34,248,460 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 173,809,841 Public support. Subtract line 5 from line 4 Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (f) Total (c) 2007 (b) 2006 (d) 2008 (e) 2009 (a) 2005 27,017,887 34,248,460 37,188,499 43,493,127 173,809,841 7 Amounts from line 4 31,861,868 Gross income from interest, dividends. R payments received on securities loans, rents, royalties and income from similar 569,316 717,036 683,197 769,756 582,808 3,322,113 . . Net income from unrelated business activities, whether or not the business is 28,317 32,497 53,474 114,288 regularly carried on . 10 Other income. Do not include gain or loss from the sale of capital assets 103,537 103,537 (Explain in Part IV) 177,349,779 Total support. Add lines 7 through 10 11 12 5,580,156 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 ▶ □ organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2009 (line 6, column (f) divided by line 11, column (f)) 14 98.00% 15 97.86% Public support percentage from 2008 Schedule A, Part II, line 14 15 33 1/3 % support test-2009. If the organization did not check the box on line 13, and line 14 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization b 33 1/3 % support test—2008. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3 % or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test-2008. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

Schedule A (Form 990 or 990-EZ) 2009

Schedule A (Form 990 or 990-EZ) 2009 BEST FRIENDS ANIMAL SOCIETY 23-7147797 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.) Section A. Public Support Calendar year (or fiscal year beginning in) (c) 2007 (d) 2008 (f) Total (a) 2005 (b) 2006 (e) 2009 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 6 Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning in) (d) 2008 (e) 2009 (f) Total (a) 2005 (b) 2006 (c) 2007 Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly

	carried on			 	 		
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11,		{	1		{	
	and 12.)			<u> </u>			
14	First five years. If the Form 990 is for the	e organization's	first, second, third	, fourth, or fifth tax	year as a section 50	01(c)(3)	
	organization, check this box and stop he	re	<u> </u>	<u> </u>	<u> </u>		▶
Sec	tion C. Computation of Public S	Support Per	centage				
15	Public support percentage for 2009 (line	3, column (f) div	vided by line 13, co	lumn (f))	,	15	%
16	Public support percentage from 2008 Scl	nedule A, Part II	I, line 15		·	16	%
Sec	ction D. Computation of Investm	ent Income	Percentage				
17	Investment income percentage for 2009	line 10c, colum	n (f) divided by line	: 13, column (f))		17	%
18	Investment income percentage from 200	Schedule A, P	art III, line 17			18	%
19a	33 1/3 % support tests-2009. If the org	anızation dıd no	ot check the box or	line 14, and line	15 is more than 33 1/	/3 %, and line	
	17 is not more than 33 1/3 %, check this	box and stop h	ere. The organizat	ion qualifies as a p	publicly supported or	ganization	▶ 🗌
b	33 1/3 % support tests-2008. If the org	anization did no	ot check a box on I	ine 14 or line 19a,	and line 16 is more t	than 33 1/3 %, and	, ,
	line 18 is not more than 33 1/3 %, check						▶ □
20	Private foundation. If the organization of		-			-	▶
					Soh	adula A /Form 900 ar	000 EZ\ 200

	rt IV	Suppler	nental Information. Complete this part to provide the explanations required by Part II, line 10; ne 17a or 17b; and Part III, line 12. Provide any other additional information. See instructions.
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		-	
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•		•	
		•	
•	•		
	•		

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

2009
Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations. Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)). Complete Part II-B. Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nam	e of organization			Employer Identif	
Pari	BEST FRIENDS ANIMAL I-A Complete if the organization is ex		01(c) or is a sec	23-71477	
1 2	Provide a description of the organization's direct and inception of the organization organization of the organization of the organization organization organization organization organization organization organization organization org			> \$	
Par	I-B Complete if the organization is ex	empt under section 5	01(c)(3).		
2 3 4a b	Enter the amount of any excise tax incurred by the organization the amount of any excise tax incurred by organization the organization as section 4955 tax, did it file was a correction made? If "Yes," describe in Part IV	ation managers under section Form 4720 for this year?		▶\$ ▶\$	Yes No
	I-C Complete if the organization is ex Enter the amount directly expended by the filing organization			ection 501(c)(3).	
2 3 4 5	Enter the amount of the filing organization's funds contributes Total exempt function expenditures Add lines 1 and 2 line 17b Did the filing organization file Form 1120-POL for this yenter the names, addresses and employer identification were made. For each organization listed, enter the amocontributions received that were promptly and directly diffund or a political action committee (PAC). If additional (a) Name	Enter here and on Form 1120 year? n number (EIN) of all section ount paid from the filing organ delivered to a separate political	D-POL, 527 political organization's funds. Also alorganization, such	enter the amount of po	olitical
		,			
For P	rivacy Act and Paperwork Reduction Act Notice, see	e the Instructions for Form	990 or 990-EZ.	Schedule C (Form	990 or 990-EZ) 2009

Sc	hedule C (Form 990 or 990-EZ) 2009 BE	ST FRIENDS	ANIMAL SOC	IETY	23-71477	97 Page 2
P	art II-A Complete if the orga	nization is exen	pt under section	501(c)(3) and	filed Form 5768	(election
_	under section 501(h)		<u> </u>			<u> </u>
	Check ▶ ☐ if the filing organiz					
В	Check ▶ ☐ if the filing organiz	ation checked b	ox A and "limited	control" provis	sions apply.	
	Limits on Lo	bbying Expend	itures		(a) Filing	(b) Affiliated
	(The term "expenditures"				organization's totals	group totals
1	a Total lobbying expenditures to influence					
	b Total lobbying expenditures to influence	a legislative body (di	rect lobbying)			
	c Total lobbying expenditures (add lines 1	a and 1b) _.				
	d Other exempt purpose expenditures .					
	e Total exempt purpose expenditures (add	•				
	f Lobbying nontaxable amount. Enter the columns.	amount from the follo	wing table in both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying non	taxable amount is:			
	Not over \$500,000	20% of the amount				
	Over \$500,000 but not over \$1,000,000	-	of the excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000		of the excess over \$1,000			
	Over \$1,500,000 but not over \$17,000,000		of the excess over \$1,500,0		'	
	Over \$17,000,000	\$1,000,000.				
	g Grassroots nontaxable amount (enter 2					······································
	h Subtract line 1g from line 1a. If zero or le					
	i Subtract line 1f from line 1c. If zero or le					
	j If there is an amount other than zero on		1i, did the organization	file Form 4720 reg	porting	
	section 4911 tax for this year?					Yes No
		4 Voor Averagi	an Dariad Haday	2N F04/b	\ .	
	(Some organizations tha		ng Period Under S			the five
			tructions for lines			the five
_					, 5 ,	
_	Lobb	ying Expenditu	res During 4-Yea	<u>r Averaging F</u>	eriod	
	Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) Total
2	2a Lobbying non-taxable amount					
	b Lobbying ceiling amount (150% of line 2a, column(e))	,	* *	,		
	c Total lobbying expenditures					
	d Grassroots nontaxable amount					
_	e Grassroots ceiling amount (150% of line 2d, column (e))	,	· ·	3	,	
	f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2009

Schedule C (Form 990 or 990-EZ) 2009 BEST FRIENDS ANIMAL SOCIETY 23-7147797 Page 3 Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)). Amount Yes No 1 During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? 1,580 c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? 47,776 g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means? i Other activities? If "Yes," describe in Part IV Х 127,090 176,546 j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-A 501(c)(6). Yes No 1 Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carryover lobbying and political expenditures from the prior year? Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section Part III-B 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes." Dues, assessments and similar amounts from members Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year 2b **b** Carryover from last year 2c Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 3 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? 5 Taxable amount of lobbying and political expenditures (see instructions) **Supplemental Information** Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; and Part II-B, line 1i Also, complete this part for any additional information. SCHEDULE C, PART II-B, LINE 1I IN LIEU OF "MAILINGS", TYPICALLY, THE ORGANIZATION USES ITS WEBSITE AND EMAILING OF MEMBERS TO ENCOURAGE PUBLIC ACTION ACROSS A BROAD SPECTRUM OF ANIMAL ISSUES BY PROVIDING CONTACT INFORMATION FOR VARIOUS STATE OR LOCAL OFFICIALS AS INCIDENTS, ISSUES OR PROPOSED LEGISLATION ARE BROUGHT TO THE

ATTENTION OF THE ORGANIZATION. GENERALLY THESE "NOTIFICATIONS" ARE LINKED

Page 4

WITH OTHER ACTIVITIES OF THE ORGANIZATION AND ANY EXPENSES ATTRIBUTABLE TO SUCH LOBBYING ACTIVITIES ARE RELATIVELY INSIGNIFICANT.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047
2009
Open to Public

Inspection

Name of the organization **Employer identification number** 23-7147797 BEST FRIENDS ANIMAL SOCIETY Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. Part I (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate contributions to (during year) Aggregate grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or pleasure) Preservation of an historically important land area Protection of natural habitat Preservation of certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Tax Year a Total number of conservation easements 2a **b** Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ▶ _ _ _ _ _ _ Number of states where property subject to conservation easement is located ▶_ _ _ _ _ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of Yes No violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year 7 Does each conservation easement reported on line 2(d) above satisfy the requirements of section Yes No 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items. (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items. a Revenues included in Form 990, Part VIII, line 1 b Assets included in Form 990, Part X

	edule D (Form 990) 2009 BEST FRIET				<u> 14/79/</u>	Page 2
Pa	ort III Organizations Maintaining	Collections of Art,	Historical Tre	easures, or Ot	her Similar	Assets (continued)
3	Using the organization's acquisition, accession collection items (check all that apply):					
а	Public exhibition	d Loan or	exchange program	ns		
b	Scholarly research	e Other				
С	Preservation for future generations					_
4	Provide a description of the organization's coll Part XIV.	lections and explain how t	they further the org	ganızatıon's exemp	t purpose in	
5	During the year, did the organization solicit or assets to be sold to raise funds rather than to	receive donations of art, l	historical treasures the organization's	s, or other similar collection?		. Yes No
Pa	irt IV Escrow and Custodial Arra	ngements. Comple	ete if the organ	ization answe	red "Yes" to	
	IV, line 9, or reported an an					
1a	Is the organization an agent, trustee, custodia					
	included on Form 990, Part X?	•		And assets not		Yes No
h	If "Yes," explain the arrangement in Part XIV a					☐ 162 ☐ 140
	in res, explain the arrangement in rait XIV a	ing complete the following	J lable			Amount
_	Pogungung bolongo				 	Amount
	Beginning balance				1c	
	Additions during the year	• • • • • • • • • • • • • • • • • • • •			1d	
	Distributions during the year				1e	
f					. <u> 1f </u>	
	Did the organization include an amount on For	rm 990, Part X, line 21?			•	. LYes No
	If "Yes," explain the arrangement in Part XIV.					
Pa	irt V Endowment Funds. Compl		answered "Yes	<u>s" to Form 990</u>		
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years	back (e) Four years back
1a	Beginning of year balance	67,386	61,786			
b	Contributions	716,218	5,600			
С	Net investment earnings, gains,	,		1 1	: '	
	and losses					•
d	Grants or scholarships					
	Other expenditures for facilities			, ,	 	
•	and programs	17,386			, ,	4.4
	Administrative expenses	17,300		1 114 ,	,	
		766,218	67,386	· ·		
g	End of year balance		07,300	*		
2	Provide the estimated percentage of the year	end balance neld as:				
	Board designated or quasi-endowment	"				
	Permanent endowment ► 100.00%					
	Term endowment ▶%					
3a	Are there endowment funds not in the possess	sion of the organization th	at are held and ad	lministered for the		
	organization by:					Yes No
	(i) unrelated organizations					3a(i) X
	(ii) related organizations					3a(ii) X
b	If "Yes" to 3a(II), are the related organizations	listed as required on Sch	edule R?			3b
4	Describe in Part XIV the intended uses of the	organization's endowmen	t funds.			
<u>Pa</u>	<u>ırt VI: Investments—Land, Buildi</u>	ngs, and Equipmer	nt. See Form 9	990, Part X, lin	e 10.	
	Description of investment	(a) Cost or other basis	(b) Cost or oth		cumulated	(d) Book value
		(investment)	basis (other)) dep	reciation	
1a	Land		4,578,	117		4,578,117
	Buildings		12,286,		340,714	6,945,560
	Leasehold improvements		12,200,	<u> </u>	<u> </u>	0,743,300
	Equipment		4,569,	806 2	679,461	1,890,345
	Other	······································	1,400,		0 / J / 4 O I	
	I. Add lines 1a through 1e. (Column (d) must ed	rual Form 000 Part V ac				1,400,694
· vid	ii Add iiries Ta iiriough Te. (Ooluhiiri (u) must et	quai i Oilli 550, Fail A, CO	шии (в), ше то (с	<u> </u>	<u> </u>	<u>14,814,716</u>

Schedule D (Form 990) 2009 BEST FRIENDS ANIMAL S	SOCIETY	23-7147797	Page 3
Part VII Investments—Other Securities. See Form 9			
(a) Description of security or category	(b) Book value	(c) Method of value	
' (including name of security)		Cost or end-of-year mai	rket value
Financial derivatives			
Closely-held equity interests	1,000,000	MARKET	
Other _ ANNUITIES	5,574,131	MARKET	
-			
			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12.)	6,574,131		· · · · · · · · · · · · · · · · · · ·
Part VIII Investments—Program Related. See Form 9			
(a) Description of investment type	(b) Book value	(a) Mathad of value	
(a) Description of investment type	(b) Book value	(c) Method of value	
		Cost or end-of-year mai	
		-	
			** ***
		-	
	 		
	· · · · · · · · · · · · · · · · · · ·		
	<u>L</u> .		
Total. (Column (b) must equal Form 990, Part X, col (B) line 13.)		>	
Part IX Other Assets. See Form 990, Part X, line 15			
(a) Description			(b) Book value
(-)	 		(b) Book value
	 		
			*
T-1-1 (0 1 (1)	-		
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.)		, <u> </u>	
Part X Other Liabilities. See Form 990, Part X, line			
1 (a) Description of liability	(b) Amount	s ş t	.,*
Federal income taxes			
CHARITABLE ANNUITIES PAYABLE	1,823,253	,	
OTHER LIABILITY - 5 ACRE AGREEMENT	219,366	•	•
CAPITAL LEASES PAYABLE	118,707	,	
CALITAL BEAGES LATABLE	110,707	,	
		4.	
		* •	
		•	
			
	 		
Total (Column (b) must a unal Form COO Dark V and (D) (in CE)	 		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	2,161,326		
FIN 48 Footnote. In Part XIV, provide the text of the footnote to the ord	anızation's financial statom	ents that reports the	

organization's liability for uncertain tax positions under FIN 48.

	edule D (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY 23-71			Page 4
Pa	art XI Reconciliation of Change in Net Assets from Form 990 to Audited Financ	ial State		
1	Total revenue (Form 990, Part VIII, column (A), line 12)	<u></u> 1		,052
2	Total expenses (Form 990, Part IX, column (A), line 25)		35,587	
3	Excess or (deficit) for the year Subtract line 2 from line 1	🚅	8,207	
4	Net unrealized gains (losses) on investments	├	2,349	<u>, 493</u>
5	Donated services and use of facilities		5	
6	Investment expenses	├ `	5	
7	Prior period adjustments	— ·	7	
8	Other (Describe in Part XIV.)	_	3 2 2 4 0	402
9	Total adjustments (net). Add lines 4 through 8	. —	2,349 0 10,556	
10 D	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9 art XII Reconciliation of Revenue per Audited Financial Statements With Revenue	10 per P		, 834
1	Total revenue, gains, and other support per audited financial statements	ie hei iu	47,914	352
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12	·	1 1, 314	, 552
a	Net unrealized gains on investments 2a 2,349	493		
b		, 155		
c	Recoveries of prior year grants 2c			
d		,807		
e		2	e 4,119	.300
3	Subtract line 2e from line 1		43,795	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	_		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIV.)			
C	Add lines 4a and 4b	_4		
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		43,795	<u>,052</u>
Pa	art XIII Reconciliation of Expenses per Audited Financial Statements With Exper	ises per		
1	Total expenses and losses per audited financial statements	<u> _1</u>	37,357	<u>,518</u>
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a		'		
b				
C	· · · · · · · · · · · · · · · · · · ·	007		
d	· · · · · · · · · · · · · · · · · · ·	807	1 700	007
e	Add lines 2a through 2d Subtract line 2e from line 1		e 1,769 35,587	<u>, 80 /</u>
3 4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	· -	33,301	<u>, / I I</u>
a				
b				
c	Add lines 4a and 4b		c [^]	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		35,587	. 711
Pá	art XIV Supplemental Information			, ,
Com	uplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, I	ines 1b		
and.	2b; Part V, line 4, Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b Also co	mplete		
this į	part to provide any additional information.			
_P	ART V, LINE 4 - INTENDED USES FOR ENDOWMENT FUNDS			
т	HE ORGANIZATION INTENDS TO USE THE INCOME GENERATED F	ROM TI	HE PERMANE	NT
		<u> </u>	10 1 11 11 11 11 11 11 11 11 11 11 11 11	. <u>. </u>
_E	NDOWMENT ON ITS VARIOUS PROGRAMS			
	ADT VI LINE O DECONCILATION OF CURVOES OF THE			
_P.	ART XI, LINE 8 - RECONCILATION OF CHANGES - OTHER _			
_S	TORE EXPENSES		\$ <u> </u>	<u>540</u>
			·	
_1/	ET_LOSS_ON_DISPOSITION_OF_CAPITAL_ASSETS	— — —·	⁷ 4 <u>4</u>	<u>575</u>

Schedule F (Form 990)

Statement of Activities Outside the United States

► Complete If the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990. ▶ See separate instructions.

Open to Public Inspection

Name of the organization Employer identification number BEST FRIENDS ANIMAL SOCIETY 23-7147797 Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award X Yes No the grants or assistance? 2 For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States. 3 Activities per Region (Use Schedule F-1 (Form 990) if additional space is needed) (a) Region (d) Activities conducted in (b) Number of (c) Number of (e) If activity listed in (d) is (f) Total offices in the employees or region (by type) (i e, a program service, expenditures for region agents in fundraising, program services, describe specific type of region region grants to recipients located in service(s) in region the region) EAST ASIA AND THE PACIFIC PROGRAM SERVICES GRANT/SUPPORT 10,000 MIDDLE EAST AND NORTH AFRICA PROGRAM SERVICES GRANT/SUPPORT 5,000 SOUTH ASIA PROGRAM SERVICES GRANT/SUPPORT 7,500

22,500

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 ▶ ☐ Use Schedule F-1 (Form 990) if additional snare is nearly as the part of the contract of the Schedule F (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY

Part II

appraisal, other) (I) Method of valuation (book, FMV, (h) Description of non-cash assistance (g) Amount of non-cash assistance (f) Manner of cash disbursement EFT 7,500 (e) Amount of cash grant (d) Purpose of SUPPORT south asца (c) Region (b) IRS code section and EIN (if applicable) 1 (a) Name of organization

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Enter total number of other organizations or entities က

Schedule F (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY 23-7147797

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Use Schedule F-1 (Form 990) if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance

Schedule F (Form 990) 2009

Part IV

Supplemental Information Complete this part to provide the information required in Part I, line 2, and any other additional information. PART I, LINE 2 - PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS ALL GRANT RECIPIENTS ARE INVESTIGATED PRIOR TO RECEIVING FUNDS. WHEN PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT. FOR SMALLER GRANTS, A BRIEF DESCRIPTION IS REQUESTED ON HOW THE FUNDS WILL BE AND/OR WERE USED.

SCHEDULE G (Form 990 or 990-EZ

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service Inspection Name of the organization **Employer identification number** BEST FRIENDS ANIMAL SOCIETY 23-7147797 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply e X Solicitation of non-government grants X Mail solicitations X Internet and email solicitations Solicitation of government grants Phone solicitations Special fundraising events X In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (iii) Did fund-(i) Name of individual (ii) Activity (iv) Gross receipts (vi) Amount paid to (v) Amount paid to raiser have or entity (fundraiser) from activity (or retained by) (or retained by) custody or fundraiser listed in organization control of col (i) contributions Yes No Total List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensing. ALL STATES

BEST FRIENDS ANIMAL SOCIETY

23-7147797

Schedule G (Form 990 or 990-EZ) 2009

Schedule G (Form 990 or 990-EZ) 2009

Sche	edule G (Form 990 or 990-EZ) 2009 BEST FRIENDS ANIMAL SOCIETY 23-714779	7	P	age 3
			Yes	No
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility			
b	An outside facility			
14	Provide the name and address of the person who prepares the organization's gaming/special events books			
	and records:			
	Name ▶			
	Name P			
	Address			
	Audicos P		,	
15a	Does the organization have a contract with a third party from whom the organization receives gaming			
	roughus?	15a		
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	-		
	amount of gaming revenue retained by the third party ▶ \$			
c	If "Yes," enter name and address of the third party:			
	Name ►			
	Address ▶			
16	Gaming manager information			
	Name ▶			
	O			
	Gaming manager compensation ► \$			
	Description of services provided ▶			,
	Description of services provided		•	
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?	17a		-
b	Enter the amount of distributions required under state law distributed to other exempt organizations or spent			
	in the organization's own exempt activities during the tax year ▶ \$	'	٠,	

SCHEDULEI (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" on Form 990, Part IV, lines 21 or 22.

Open to Public Inspection

Employer identification number

23-7147797

OMB No. 1545-0047

▶ Attach to Form 990.

BEST FRIENDS ANIMAL SOCIETY

General Information on Grants and Assistance

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use **≗** □ FERAL CAT PROJECT (h) Purpose of grant or assistance X Yes SUPPORT SUPPORT SUPPORT SUPPORT SUPPORT SUPPORT SUPPORT SUPPORT ω non-cash assistance (g) Description of 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? (d) Amount of cash grant (e) Amount of non-cash (book, FMV, appraisal, assistance other) Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States 6,750 190,500 45,000 25,000 10,000 150,000 150,000 20,000 107,554 Part IV and Schedule I-1 (Form 990) if additional space is needed (c) IRC section f applicable ന ന m 86-0954168 36-4366285 01-0709158 83-0452460 38-3241481 0000000-00 87-0650022 41-2185841 95-4347009 (P) EIN NY 13044 84070 FL 32208 CA 91352 48190 97229 WESTSHORE DR, #1750 IL 60601 THE UTAH COALITION FOR ANIMALS 91403 85737 (a) Name and address of organization RABBIT SANCTUARY UI ΑZ OR CA TUSK & BRISTLE SANCTUARY 301 W. SPRING VALLEY PL or government 432 DUTCHERVILLE RD 7680 CLYBOURN AVE C 6817 NORWOOD AVE FIRST COAST NMHP 8029 S. 700 E. BELLE MCKEE PROJECT JACKSONVILLE SHERMAN OAKS 56631 GREAT LAKES FIX NATION SUN VALLEY CONSTANTIA WHITTAKER 14245 NW PO BOX 7 PORTLAND Part II CHICAGO PO BOX 201 N. TUCSON SANDY ACC&D CARE DAWG --

2 Enter total number of section 501(c)(3) and government organizations

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. DAA Enter total number of other organizations

Schedule I (Form 990) 2009

23-7147797 Schedule I (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Use Part IV and Schedule I-1 (Form 990) if additional space is needed.

Part III

٣	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(e) Method of valuation (book, FMV, appraisal, other)
VETERI	VETERINARY HOSPITAL EXP	55	33,929			
SCHOLARSHIP	RSHIP	7	4,150			
!						
Part IV	Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information	Complete this part to	o provide the inform	ation required in Par	t I, line 2, and any other a	dditional information.

GRANT FUNDS OF. USE PART I, LINE 2 - PROCEDURES FOR MONITORING THE

ALL GRANT RECIPIENTS ARE INVESTIGATED PRIOR TO RECEIVING FUNDS, WHEN...

PROVIDING A LARGE GRANT, AN AGREEMENT IS SIGNED BY BOTH PARTIES AND A

WRITTEN REPORT IS REQUIRED SHOWING HOW THE FUNDS WERE SPENT. FOR SMALLER

GRANTS, A BRIEF DESCRIPTION IS REQUESTED ON HOW THE FUNDS WILL BE AND/OR

WERE USED.

PART IV - ADDITIONAL INFORMATION

00-0000000 IS USED TO COMPLETE FOR EINS THAT ARE UNKNOWN OR NOT APPLICABLE,

THE SCHEDULE.

SCHEDULE L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047 Open To Public

Inspection Name of the organization **Employer identification number** BEST FRIENDS ANIMAL SOCIETY 23-7147797 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only) Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? 1 (a) Name of disqualified person (b) Description of transaction Yes Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (e) In default? (f) Approved (a) Name of interested person and purpose (b) Loan to (c) Original (d) Balance due (g) Written or from the principal amount agreement? by board or organization committee? No To From Yes No Yes No ▶ \$ Total Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27 (a) Name of interested person (b) Relationship between interested person and the (c) Amount and type of assistance organization Part IV **Business Transactions Involving Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (e) Shanng (a) Name of interested person (b) Relationship between (c) Amount of (d) Description of transaction of org interested person and the transaction organization Yes No PAUL ECKHOFF ESTATE FORMER DIRECTOR 99,265 PURCHASE RESIDENCE Х PAUL ECKHOFF FORMER DIRECTOR 7,241 RETIREMENT PROGRAM Χ

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Employer Identification number 23-7147797

Pa	art I Types of Property							
		(a) Check if applicable	(b) Number of Contributions	(c) Revenues reported on Form 990, Part VIII, line 1g	(d) Method of determining revenues	3		
1	Art—Works of art				<u> </u>			
2	Art—Historical treasures	L						
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods		,					
6	Cars and other vehicles					_		
7	Boats and planes	<u></u>						
8	Intellectual property	<u> </u>						
9	Securities—Publicly traded .	X	51	271,314	STOCK PRICE WHEN	<u>DO</u>	<u>NAT</u>	ED
10	Securities—Closely held stock							
11	Securities—Partnership, LLC,							
	or trust interests	X	1	1,000,000	ESTIMATED FMV			
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic							
14	structures Qualified conservation contribution—Other	-						
15	Real estate—Residential			 -				
16	Real estate—Commercial			,				
17	Real estate—Other	<u> </u>						
18	Collectibles							
19	Food inventory	X	33	635,506	COMPARABLE SELLI	NG	PRI	CE
20	Drugs and medical supplies	X	11	211,218	COMPARABLE SELLI		PRI	
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ▶ (VARIOUS GOODS)	<u> </u>	2726	706,781	COMPARABLE SELLI	NG	PRI	CE
26	Other ►()							
27	Other ►(
28	Other ▶(<u> </u>						
29	Number of Forms 8283 received by	the organ	nization during the tax y	ear for contributions for	,			
	which the organization completed F	orm 8283	, Part IV, Donee Acknow	wledgement .	29 0			
							Yes	No
30a	During the year, did the organizatio	n receive	by contribution any prop	erty reported in Part I, line	s 1-28 that			
	it must hold for at least three years	from the c	late of the initial contribi	ution, and which is not requ	uired to be			
	used for exempt purposes for the e	ntire holdi	ng period?			30a	$oxed{oxed}$	X
b	If "Yes," describe the arrangement							,
31	Does the organization have a gift a	cceptance	policy that requires the	review of any non-standa	rd			
	contributions?					31	Х	
32a	Does the organization hire or use the	hird parties	s or related organization	is to solicit, process, or sel	l noncash		1	
	contributions?					32a		X
b	If "Yes," describe in Part II.							
33	If the organization did not report rev	venues in	column (c) for a type of	property for which column	(a) is checked,			
	describe in Part II.					1 1	1 1	l

SCHEDULE O (Form 990)

Supplemental Information to Form 990

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. Attach to Form 990.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Employer identification number 23-7147797

FORM 990, PART III, LINE 4D - ALL OTHER ACHIEVEMENTS
N/A
FORM 990, PART V, LINE 4B - FINANCIAL ACCOUNTS IN FOREIGN COUNTRIES
CAYMAN ISLANDS
FORM 990, PART VI, LINE 2 - RELATED PARTY INFORMATION AMONG OFFICERS
JOHN FRIPP CELESTE FRIPP
PRES/CFO SECRETARY
HUSBAND & WIFE
FORM 990, PART VI, LINE 4 - SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENT
2009 WAS A YEAR OF TRANSITION FOR THE BOARD, MOVING FROM A BOARD CONSISTING
OF FOUNDERS/EMPLOYEES OF BEST FRIENDS TO INCLUDE OUTSIDE, NON-EMPLOYEE
MEMBERS. DURING THE TRANSITION YEAR, FIVE EMPLOYEES WHO HAD NOT PREVIOUSLY
BEEN SERVING ON THE BOARD WERE MEMBERS FOR 2009 ONLY.
FORM 990, PART VI, LINE 11A - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE FORM IS REVIEWED BY CERTAIN ACCOUNTING AND MANAGEMENT PERSONNEL AND TH
PRESIDENT OF THE BOARD, WHO GIVES RECOMMENDATION TO THE ENTIRE BOARD.
FORM 990, PART VI, LIŅE 12C - EŅĒORCEMĒŅT OF CONFLICTS POLICY.
ALL INVOLVED MUST SIGN THE CONFLICT OF INTEREST POLICY; FURTHERMORE, THE
POLICY IS ADDRESSED AT EACH BOARD MEETING. SPECIFICALLY, ALL NEW CONTRACTS

ARE REVIEWED FOR POTENTIAL CONFLICTS OF INTEREST.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL AN OUTSIDE SALARY SURVEY IS CONDUCTED. BASED ON OUTSIDE DATA, "LOW" SALARIES HAVE BEEN UPDATED OVER A PERIOD OF THREE YEARS. COMPENSATION IS APPROVED BY THE BOARD.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

AN OUTSIDE SALARY SURVEY IS CONDUCTED. BASED ON OUTSIDE DATA, "LOW"

SALARIES HAVE BEEN UPDATED OVER A PERIOD OF THREE YEARS. COMPENSATION IS APPROVED BY THE BOARD.

FORM 990, PART VI, LINE 17 - OTHER STATES WHERE COPY OF RETURN IS FILED IDAHO, ILLINOIS, INDIANA, KANSAS, KENTUCKY, LOUISIANA, MASSACHUSETTS, MARYLAND, MAINE, MICHIGAN, MINNESOTA, MISSOURI, MISSISSIPPI, MONTANA, NORTH CAROLINA, NORTH DAKOTA, NEBRASKA, NEW HAMPSHIRE, NEW JERSEY, NEW MEXICO, NEVADA, NEW YORK, OHIO, OKLAHOMA, OREGON, PENNSYLVANIA, RHODE ISLAND, SOUTH CAROLINA, SOUTH DAKOTA, TENNESSEE, TEXAS, UTAH, VIRGINIA, VERMONT, WASHINGTON, WISCONSIN, WEST VIRGINIA, WYOMING

.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION ALL APPLICABLE FORMS ARE AVAILABLE UPON REQUEST. THE FORMS 990 AND 990-T ARE POSTED ON THE ORGANIZATION'S WEBSITE, SENT TO THE AMERICAN INSTITUTE OF PHILANTHROPY AND FOLLOWED TO BE SURE CHARITY NAVIGATOR RECEIVES A COPY FROM THE IRS. ALSO, THE FORMS 990 AND 990-T ARE SENT TO ALL 50 STATES.

SCHEDULE R - ADDITIONAL INFORMATION

BEST FRIENDS STORE, LLC, OWNED 100% BY THE ORGANIZATION, WAS DISSOLVED NEAR

Name of the organization

BEST FRIENDS ANIMAL SOCIETY

Employer identification number 23-7147797

THE END OF 2009; CONSEQUENTLY, AS OF DECEMBER 31, 2009, THE DISREGARDED ENTITY NO LONGER EXISTS. ALL ACTIVITIES THAT WERE ASSOCIATED WITH THE LLC HAVE BEEN INCLUDED AS PART OF THE ORGANIZATION'S ACTIVITIES.

SCHEDULE R

Related Organizations and Unrelated Partnerships

OMB No 1545-0047

(1000)	Related Organ	iizations and U	Related Organizations and Unrelated Partnerships	erships		() () () () () () () () () ()
(rom 330)	Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.	on answered "Yes" to F	orm 990, Part IV, line	33, 34, 35, 36, or 37.		2009
Department of the Treasury Internal Revenue Service	► Attach to Form 990.		► See separate instructions.	ιώ		Open to Public Inspection
Name of the organization					Employer	Employer identification number
Dart I Identific	BEST FRIENDS ANIMAL SOCIETY Identification of Disposarded Entities (Complete if the organization answered "Ves" to Form 900	sac acitetiaepro e	world "Voc" to For	m 000 Part IV line 33)	123-7147/97	16/1
	andii oi bisiegalaea cimies (complete ii tita	o organistation and		111 550, 1 alt 1 v, illi	0.00.	
Nam	(a) Name, address, and EIN of disregarded entity	(b) Pnmary activity	(c) Legal domicie (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
BEST FRIENDS ST 5001 ANGEL CANY KANAB	SS STORE, LLC CANYON ROAD 20-1986810 UT 84741	SALES	UT	41,499		N/A
:						
: : :				:		
Part II Identifica	Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because had one or more related tax-exempt organizations during the tax year.)	(Complete if the or ing the tax year.)	ganization answer	ed "Yes" to Form	990, Part IV, line 3	4 because it
Name	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public chanty status (if section 501(c)(3))	(f) Direct controlling entity
THE UTAH COALITION 324 SOUTH 400 WEST SALT LAKE CITY	TION FOR ANIMALS 87-0650022 UT 84101	ANIMALS	TU	501C3	7	N/A
•						
For Privacy Act and Paper	For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.	гт 990.			Schec	Schedule R (Form 990) 2009

Schedule R (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY 23-7147797

· (J) General or Schedule R (Form 990) 2009 managing partner? Yes No Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.) Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.) Percentage ownership Code V—UBI code V—UBI semount in box 20 of Schedule K-1 (Form 1065) $\widehat{oldsymbol{arepsilon}}$ end-of-year assets Share of (h) Dispro-portionate alloc ? Yes No (g) Share of end-of-year assets Share of total income (f) Share of total income (C corp, S corp, Type of entity (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections
512-514) (d) Direct controlling (d)
Direct controlling entity foreign country) Legal domicile (c)
Legal
domicile
(state or
foreign Primary activity Primary activity Ð Name, address, and EIN of related organization Name, address, and EIN of related organization Part IV ₩ A

Schedule R (Form 990) 2009 BEST FRIENDS ANIMAL SOCIETY

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, or 36.) Part V

		1
:	Ta ×	×
	1b ×	
	1c	×
		×
		_×
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	L	١,
	+	اہ
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:		<u>.</u>
	1	اہ
	× =	.
:	± ×	برا
:	L	١
	†	اہ
	+	
	1	<u>.</u>
:	qt	×
		×
	1r X	ايرا
If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.		
(9)	(0)	
Transaction type (a-r)	Amount involved	
		1
В	150,00	000
		1
		-1
Schedu	le R (Form 990) 20	160
		1a 1b X 1c 1d 1f 1f 1f 1f 1f 1f 1f

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.) Part VI

23-7147797

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (c) (c) Name, address, and EIN of entity Country) (c) Are a country) (c) Country) (c	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Are all partners section 501(c)(3) organizations?	(e) Share of end-of-year assets	(f) Disproportionate allocations?	(g) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(h) General or managing partner?	ا ا ا
			Yes No		Yes No		Yes	٩
					:			
:								
				:				
						Schedule R (Form 990) 2009	orm 990)	2009

Best Friends Animal Society 2009 Form 990, Part III – Exhibit A Statement of Program Service Accomplishments

EIN: 23-7147797

ANIMAL CARE ACTIVITIES (Expenses \$15,507,393)

Even people who have just heard of Best Friends Animal Society remember us for one thing: outstanding care for abused and abandoned animals. We also work hard to find the perfect match between our animals and families who want to adopt them. Our primary goal is finding a *forever* home.

Highlights from 2009 include:

- 1,029 special needs animals admitted to the sanctuary
- 724 animals found homes including 5 dogs rescued from Michael Vick's illegal dog fighting operation
- Best Friends commits to lifelong care for any animal at the sanctuary that does not succeed in finding a forever home. When one of these animals crosses over the Rainbow Bridge we bury it with all care and ceremony in our Angel's Rest cemetery.
- Nearly 200 injured wild animals were cared for in our Wild Friends Department and 130 were released back to their natural habitats after full recovery
- 3 major new facilities were built to provide a wider variety of enrichment for the resident animals: a new dog park, a cover-all for special orthopedic patients in Horse Haven, and a new outdoor flight aviary for the Amazon parrots and Macaws
- The Community Training Partners program is networking dog trainers around the country based on our positive relationship-based training techniques to help individuals with problem dogs.
- Search and Service is a new program identifying shelter dogs with the right personality traits and energy levels to be successful search and rescue dogs. 4 dogs graduated from the program during its first year and were adopted by professional search and rescue handlers.

The Best Friends Clinic also had another busy year:

Spay/Neuter Procedures 2,287 (includes 934 public services)

Dentals 413 (7 public services)
Misc. Surgeries 512 (104 public services)
After-hours Emergencies 354 (45 public services)

CAMPAIGNS AND OTHER NATIONAL OUTREACH (Expenses \$11,587,498)

While the sanctuary demonstrates our commitment to animals, our outreach programs, magazine and extensive web network demonstrate our commitment to the people who are helping us bring about a time of No More Homeless Pets all around the nation. The bulk of these activities fall under one of our four national campaigns:

Puppies Aren't Products

- Cross-country Pup My Ride transports took 617 unwanted puppy mill dogs to shelters and rescue groups in the Northeast.
- Pup My Ride saved 1,904 small dogs from overcrowded Los Angeles shelters by transporting them to Utah and Oregon where shelters had waiting lists for small dog adoptions.

- Best Friends launched additional Puppies Aren't Products local programs in Las Vegas and New York City, starting peaceful educational demonstrations.
- Launched state legislative efforts to crack down on puppy mills in Georgia and West Virginia, and continued to assist Los Angeles County with legislation to eradicate puppy mills.

Focus on Felines

- Continued providing grants to several programs around the country, including FixNation
 in Los Angeles, Feral Freedom in Jacksonville, FL, and No More Homeless Pets Utah in
 Salt Lake City
- Launched Focus On Feline activities in Las Vegas, Nevada, with 2 workshops for volunteers
- Four Directions Community Cat Program provided 80,000 tons of dry cat food to communities lacking the resources to humanely care for community cats; altered 953 cats at the Best Friends Clinic; and organized altering surgeries for another 450 cats with local vets

Saving America's Dog - the Pit Bull

- A new fiscal calculator shows communities just how expensive Breed Discrimination Laws are. As a result 27,000 dogs in communities considering BDL were able to stay with their families.
- Best Friends experts helped get three major pieces of legislation passed in Illinois: preventing convicted dog fighters from owning unsterilized dogs, requiring sterilizing of all animals adopted from shelters, and mandating cross-reporting of animal and child abuse cases.
- Hosted the first Pit Bull Summit for major animal welfare organizations in Las Vegas, which resulted in an agreement to assess all victims of dog fighting as individuals rather than mass euthanizing.

First Home Forever Home

• Relayed 197,000 pounds of pet food to food banks in five cities

Best Friends also hosted the No More Homeless Pets Conference in Las Vegas, where 700 attendees benefited from 40 exhibitors and 49 speakers from 27 different organizations.

RAPID RESPONSE (Expenses \$332,655)

In 2009, the Best Friends Rapid Response team was involved in several relief efforts, including:

- transporting 334 rabbits from Reno, Nevada to the Best Friends Animal Sanctuary
- rounding up and transporting 200 dogs in serious danger after the owner of their puppy mill in Missouri intentionally set fire to his house in protest of being shut down
- providing temporary care for more than 400 pit bull terriers rescued from a Missouri fighting ring
- supporting evacuation efforts of around 100 animals from fires near Kanarraville, Utah
- helping a coalition partner in relief efforts in the Philippines, where our collaborative team was on site for two weeks reaching out to more than 2,000 animals after the country's massive flooding